

Strategies Employed by Indian MNCs for Boosting Productivity through Recruitment and Selection Techniques

DR. TEJASWINI GUPTA¹, DR. VANDANA SINGH²

^{1,2} Assistant Professor, Institute of Management

Abstract— Recruiting is the process of finding and convincing people to apply for jobs. A key benefit of recruitment is that it aims to bring in as many qualified candidates as possible to fill open positions. This term describes the process of choosing the best qualified individuals to fill open jobs. A large number of applications must be discarded in order to find the best candidate. Negative selection is the term used to describe this method of gene selection. As a result of its widespread distribution, the World Health Organization (WHO) has classified COVID-19 as a pandemic. Indian businesses have had to create a work-from-home strategy as a consequence of this effect, so they can continue their activities in the event of an emergency. The influence of the pandemic on labour, organisations and production related literature has been thoroughly analysed both historically and now. Few studies have looked at the long-term effects of lockdowns on women's health. Companies enabled their staff to work from home in this situation. Indian multinational businesses (MNCs) use a variety of recruitment and selection technologies in order to increase production in India while their workers work from home. Surveys were used to collect the majority of this study's data. 60 respondents taken as sample size. Consequently, the top leaders and employees are sought out. The statistical analysis was carried out using SPSS.

Index Terms- Recruitment, selection, MNC, productivity, India

I. INTRODUCTION

An MNC must have at least two subsidiaries in two different countries in order to be a multinational company. It's common to hear people refer to a company as global, international, or transnational, but their management structures differ slightly. Since the early 17th century, when the British and Dutch East India Company arrived in India to conduct business, we have seen multinational corporations (MNCs) in India. They also hope to make money by doing

business in different countries. But we all know that when social justice is ignored, they quickly degenerate into commercial considerations. And seize control of the country as a whole in order to impose tyranny. New Economic Policy (NEP) of 1991 saw the Indian government loosen regulations in order to attract foreign direct investment (FDI) (FDI). There will be an effort to create jobs, alleviate poverty and facilitate the transfer of technology at that time by the government. Due to the nomenclature of inviting foreign capital and multinational corporations, there is now a fear of domestic industry dominance. Through the use of FDI, a company can establish operations or activities in more than two different countries. A company can be formed in one country and have branches or subsidiaries set up in another country. (Tigari & Chandrashekar, 2019)

Having a headquarters in one country, but also operating in other countries, is known as a multinational company. When it comes to investment and the role they play in a country's future development, multinational companies have recently gained momentum. The first multinational corporations were established in the 1920s. A slew of new ones appeared in the 1950s and 1960s as American corporations expanded globally and Western Europe and Japan recovered to become powerful industrial economies. Multinational corporations (MNCs) rose to prominence in the global economy during the 1950s and 1960s. Large import tariffs levied by various governments have compelled multinational corporations (MNCs) to set up shop and become "domestic producers" in as many countries as possible. Multinational corporations often have their headquarters in developed countries while operating in less developed countries. These corporations have had a significant impact on the economies of the countries

where they do business. There are both positive and negative aspects to multinational corporations operating in a country.

1.1.1 “Benefits of MNCs to the Operating Countries”

1.1.1.1 “To Make Up the Deficiency of Domestic Savings”

In order to keep economic growth rates high, developing countries must turn to external sources of capital formation. As a result, their present rate of capital accumulation is extremely low, averaging around 5 to 6% in the most industrialised countries. A low rate of capital development is required to meet the needs of a fast rising population. They'll have to wait a long time to rely exclusively on themselves for economic growth. As a result, in order to accelerate economic growth, they must import foreign capital.

1.1.1.2 “To Solve the Problem of Unfavorable Balance of Payments”

A negative balance of payments is common in the early stages of economic development in developing countries. To meet the rising demands of development, they must import more while cutting exports to meet rising domestic needs. They must finance deficits, which leads to inflationary pressure. As a result of higher prices, the cost of production rises. As a result, exports are falling and imports are increasing. As a result, the situation of the financial balance is impacted negatively.

1.1.1.3 Technical Know-How

Underdeveloped countries also require technical know-how and skill to ensure that foreign funding is appropriately utilised.

Technological backwardness is the cause of high production costs and low cost and capital productivity. Multinational firms introduce new technologies and skills to the workforce (MNCs). Lower prices for consumers and a better real wage for workers are the results of increasing marginal productivity. All of this contributes to the acceleration of economic growth.

1.1.1.4 “Exploitation of Human and Natural Resources”

As well as the well-known problem of widespread unemployment, there is an overpopulation problem in less developed countries.

To exploit agricultural surplus labour, foreign money is required to create secondary and tertiary businesses. Increased job prospects are a direct effect of the country's industrialization and job growth.

1.1.1.5 Risky Undertakings

Starting a new business is fraught with danger. There is a considerable risk of disaster in the mining, oil extraction, power generation, transportation, and other businesses that rely on sophisticated infrastructure yet are afflicted by acute capital shortages and underdeveloped markets.

Domestic enterprises will be driven to collaborate with overseas counterparts and risk no early losses if a multinational corporation (MNC) takes a risk and succeeds.

According to this study, foreign investment is important to the economic success of developing countries.

1.1.1.6 Stimulates Potential Savings

There may be savings in the economy at a higher degree of economic development. To begin, foreign capital must be brought in to stimulate economic activity and inspire citizens, as well as to motivate domestic entrepreneurs.

1.1.2 “India as an Attractive Destination of MNCs”

International corporations are flocking to India due to numerous reasons. The market in India is enormous. It also boasts one of the world's most rapidly expanding economies. Furthermore, the government's FDI policy has had a considerable impact on attracting international corporations to India. India has had a strict policy surrounding foreign direct investment for a long time. As a result, the number of companies looking to invest has fallen. As a result, the number of businesses interested in investing in India has plummeted. However, after the country's financial liberalisation, notably after 1991, the situation altered. Many of the government's laws have been relaxed in an attempt to encourage overseas investment. As a result, several multinational businesses have expressed interest in doing business in India. Under Prime Minister Narendra Modi's 'Make in India' initiative, all multinational corporations (MNCs) have the opportunity to set up shop in India.

1.1.3 Reasons to Encourage MNCs in India

Foreign MNCs that set up shop in India provide various benefits to undeveloped countries as well as developing ones like India. They are as follows:

- “Initiating a higher level of investment”
- “Reducing the technological gap”
- “The natural resources are utilized in true sense”
- “The foreign exchange gap is reduced”
- “Boosts up the basic economic structure”(Dr. Ranjan Kshetrimayum, 2015)

1.1.4 Recruitment Policy

A company's personnel policies serve as a foundation for its recruitment practises. Consequently, the former is an essential part of the latter. The government's policy on sons of the soil and other organisations' policies on merit, internal sources, social responsibility in absorbing minorities and women, etc. must be taken into account when determining recruitment policy. To ensure that retrenched or laid-off workers, casual or temporary workers, and the dependents of current and former staff members are welcomed back into the workforce, the company's recruitment strategy should reflect this fact.

It is important to keep these things in mind when developing a recruitment strategy. They are:-

- “Government policies”
- “Personnel policies of other competing organizations”
- “Organisation's personnel policies”
- “Recruitment sources”
- “Recruitment needs”
- “Recruitment cost”
- “Selection criteria and preference”

1.1.5 “IMPACT OF PERSONNEL POLICIES ON RECRUITMENT POLICIES”

Personnel policies inform a great deal of an organization's recruitment strategy. General personnel policies contain a wide range of recruitment guidelines. Following the development of recruitment policies, management must decide whether or not to centralise or decentralise the recruitment function.

1.1.6 “SELECTION”

When a company is looking to hire new employees, a wide range of factors come into play, including how

large its workforce is and how it is perceived by the public. By advertising open positions at all levels of the company, the company aims to find and recruit new employees. Potential employees can be found through the recruitment process.

Based on their qualifications and suitability for the position, job applicants are chosen. The primary objective is to select the most qualified applicant from a large pool of candidates.

“Purpose”

The goal of the selection process is to find the best candidate for the job, which is determined by determining which candidate will succeed if hired. Consequently, the company gathers and evaluates applicant data, such as age, educational background and other relevant information. A comparison is made between the position's requirements and the resumes of potential candidates. The most qualified candidate remains after the others have been weeded out. This is done in a series of elimination rounds. Workers perform better and more efficiently when they are well-matched to their jobs. For an organisation, mismatches can cost it a great deal in time, money and effort in terms of training and operational costs. It's possible that an employee will become dissatisfied with his or her work and decide to leave. This individual has the potential to spread damaging and damaging information about the company through the use of "hot news" and juicy details. A candidate's "fit" with the job must be constantly monitored in order for an election to be successful.

The Process

When it comes to the selection process, there are usually a number of obstacles or steps involved. The applicant must pass the previous exam before moving on to the next. Step-by-step instructions will vary depending on the type of business and even between jobs within the same firm. The order in which the steps are performed may differ from one job to the next, as well as one company to the next. Testing may be more important to some companies, while interviews and reference checks may be more important to others. Only one or two people can interview candidates for entry-level positions; those aspiring to higher levels of management may be subjected to several lengthy interviews.(Ghazala Ishrat, 2013)

II. LITERATURE REVIEW

(Parihar, 2019)HR's primary purpose is to recruit and choose people, but it also performs a variety of additional functions that are vital to the success of any company, especially one that is growing at an exponential rate. An Indian IT MSME's recruitment and selection procedure is examined in this case study. Recruitment and Selection was the only method to tackle the company's challenges, which included backlogs of unfinished projects and the accompanying problems that emerged as a result. In fact, the firm was doing this on a daily basis, along with the problems. The purpose of this investigation was to get some understanding of the procedure by carefully examining each phase.

(Mehrotra & Khanna, 2022)With the ever-changing and competitive corporate environment, artificial intelligence (AI) has become the 21st-century buzzword. Numerous technological advancements have compelled businesses to improve the efficiency and customer-friendliness of the processes they use to create value. Various aspects of human resources management have been transformed as a result of digitization. Employers' use of automation in human resource management and the extent to which recruiters can use AI to hire employees are the focus of this study. Four IT industry experts were interviewed in semi-structured interviews for this study, which used a thematic analysis approach to acquire primary data. Recruiters and HR managers can profit from this study by learning about the latest developments in artificial intelligence (AI) application and management.

(Rakesh & Ravi, 2017)As the process of finding and enticing qualified candidates to apply for open positions, recruitment can be defined. Recruitment is named as an excellent technique with its approach of recruiting as many people as feasible for the empty slots. The process of identifying the finest qualified candidates to fill open positions is known as selection. Selecting the best person for the job requires eliminating as many candidates as possible before narrowing the field to a select few. This report examines TATA CONSULTANCY SERVICE's hiring and selection practises (TCS).

(Sharmila Shetty, 2017)By allowing foreign direct investment (FDI) into Indian businesses in the 1990s, the central government ushered in an open market trend. In the age of globalisation, business organisations began to spread across national borders as they became more competitive. It is a multinational corporation if it owns or controls the production of goods or services in more than one country. International corporations expanded their operations in a large number of countries. To date, the East India Company, which operated in the early 1600s, is the earliest known example of this type of business structure in action. The Dutch East India Company was established on this day in 1602, on March 20. HR practises have evolved as a result of the rapid expansion of these foreign companies. Prioritizing the human resource over other factors like money, machines and goodwill has become a common practise in the modern industrial world. These studies have proved to be extremely beneficial to multinational corporations, which have struggled to keep their workforces. This study examines the top ten multinational corporations (MNCs) in India in terms of human resources strategy.

(Rajani et al., 2015)Companies that want to stay ahead of the competition need to hire and select the right employees. Selection and hiring employees, particularly those in managerial positions, are critical to human resources management. The digital processing, storage, and transmission of all kinds of information is known as information technology (IT). There will be 9 million IT workers in India by 2008, generating \$87 billion in annual revenue and a market worth \$225 billion. Indian and multinational companies are examined in this article, and the differences between them are outlined if they exist at all.

(Rao, 2010)Five Indian software companies are the focus of this paper's investigation of their staffing practises. Qualitative research on senior-level hiring practises employs a method known as "targeted sampling." In India, interviews are recorded on tape, and detailed notes are taken throughout the entire process. Coding is used to separate similar and distinct topics in the interviews. Research shows that the most common methods for finding senior-level employees are internal hiring through referrals from previous

employers, succession planning, interviews, personality tests, advertisements in newspapers and job boards, and biodata. We're going to talk about some of the great hiring strategies used by U.S. software companies in this paper. The growing presence of multinational corporations in India necessitates an in-depth knowledge of local staffing practises to ensure successful staffing practises in India. This paper outlines the effective staffing practises used by the Indian software industry. To discuss human resource management in India's software industry, the Lepak and Snell staffing typology is also used.

(Jain et al., 2012) This research focuses on the 'ideal' staffing practises perceived by Indian HR managers and the innovative staffing practises used by Indian and foreign high-tech companies operating in India. Methods for addressing the research question included both quantitative and qualitative techniques. To better understand the innovative HR practises of technology-intensive multinational corporations (MNCs) in India, three case studies were conducted. To better understand how Indian HR managers view the term "innovation," we conducted an online survey that polled 66 Indian HR managers. According to the findings of the study, Indian and foreign companies have different perspectives on HRM (HRMI) innovation. For foreign MNCs, there is less emphasis on parent-subsidiary ties than for Indian MNCs (PSAs). Internal performance management is clearly a priority for Indian MNCs at the moment, and they've taken innovative steps to strengthen their corporate cultures in the process. However, foreign MNCs are more concerned with ensuring that HRMI practises are consistent across the globe, rather than maintaining a balance between parent and subsidiary. Foreign MNCs are more concerned about cost and performance than Indian MNCs.

(Som, 2006) Globalization has led many emerging economies like India to liberalise their economic policies, creating a dynamic international business environment. Employees in India are being encouraged to think outside the box and come up with new ideas through innovative human resource management practises. Using eleven in-depth case studies, this study examines how Indian companies are implementing cutting-edge HRM practises to get

ready for competition in the post-liberalization scenario,

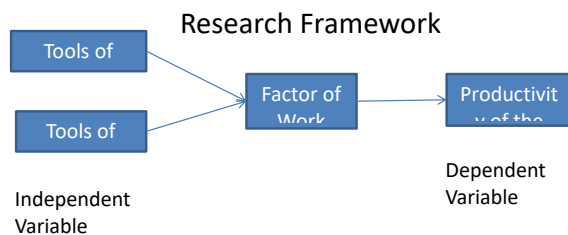
(Mahmood, 2015) To find out how MNC corporate strategies, structures, and policy orientations affect HRM practises at their subsidiaries, this study focuses on the recruitment and selection processes for new employees. It was decided to do a study on four European multinational subsidiaries that operate in Bangladesh. As the nature of business structures, production plans, and the headquarters' worldwide HRM policy orientations changed, the subsidiaries' recruiting and selection methods had to change as well. Moreover, the research shows that the development of human recruitment and selection processes by subsidiaries is not simply dependent on the parent companies. Relations between subsidiaries and headquarters are influenced by their responsibilities and skills too, which leads to the development of new ways for recruiting and selecting employees at the subsidiary level.

(Gahlawat & Kundu, 2019) The purpose of this study is to examine the level of adoption and effectiveness of modern human resource management (HRM) practises in diverse Indian businesses. 615 responses from 103 Indian and 116 non-Indian MNCs were analysed using statistical methods such as t-tests, confirmatory factor analysis (CFA), and structural equation modelling (SEM). Indian employers have found a link between better performance and new methods of human resources management such as self-managed teams and the flexibility of work schedules, as well as online recruitment methods such as recruitment fairs, assessment centres, integrity tests and the use of performance incentives and e-learning and development programmes for managers. Furthermore, the results of this research reveal that there are disparities in the adoption of progressive methods of human resources management between multinational organisations and local enterprises. In particular when contemporary processes result in higher advantages for the organisation, international multinational firms might instruct indigenous Indian businesses a lot about management. For these organisations to boost their growth potential, it is recommended that they implement a wider range of innovative HR practises than just two or three. This study offers insight on the extent to which progressive

HRM is being implemented and operationalized in the contemporary Indian business climate by studying the variations between domestic and abroad MNCs.

(Garg et al., 2021) This study investigates 105 Scopus-indexed publications to see how often, where, and why ML is being used in HRM (HRM). This review adopted a semi-systematic manner. One of the advantages is that it allows for a more thorough examination of the wide range of literature that develops from a variety of fields and approaches. Due to the wide range of ML research methodologies and disciplines, a semi-systematic approach to literature evaluation was chosen. Even though ML is still in its infancy and is largely being investigated by technology-oriented experts, the review demonstrates that HRM has embraced it. Most HR departments employee decision trees and text-mining algorithms for categorization, but recruiting and performance management are two areas where they're most commonplace. HR and ML experts will need to work together because ML solutions for complicated procedures are still in their infancy. This assessment, given the present focus of organisations on digitization, provides a valuable insight into the current status of ML integration in HRM. Additionally, ML apps enhance employee satisfaction and productivity by assisting HR departments in their day-to-day tasks.

2.2 Proposed Framework



III. RESEARCH METHODOLOGY

This chapter discusses the study's methods and measurements, as well as ethical concerns, data collection, and analysis. In the academic sense, research is a scholarly endeavour. It has been said by researchers that research involves outlining and redefining problems, formulating hypotheses about potential solutions, collecting data, drawing

conclusions, and then testing those conclusions to see if they are in line with the hypotheses that were developed.

3.2 "Research Design"

A study design is used to determine which approach is most appropriate for a certain collection of research objectives and factors. The research questions posed at the beginning of the project can be used to establish a systematic plan for data collection and analysis. Using a descriptive research design, this paper aims to study of the tools of Recruitment and Selection adopted by Indian MNC's. There are many ways to conduct a descriptive study, including qualitative and quantitative ones. Researchers used both quantitative and qualitative methodologies in this study. It is a mixed-approach strategy. As part of the research process, it is essential to define the investigation's goals and objectives, as well as gather and analyse data from participants. The focus of this research is on "Tools of recruitment and selection adopted by Indian MNC's to improve productivity". In the figure, the study plan is depicted in diagram form.

3.4 "Research Approach"

A study's technique is the most important part of the project. Choosing the right research strategy is dependent on the study's objectives. "Tools of recruitment and selection adopted by Indian MNC's to improve productivity" can be best assessed by conducting a descriptive survey research technique. Data will be gathered through the use of questionnaires that have already been developed. It is possible for respondents to choose between structured and open-ended questions when they participate in the survey.

3.5 "Research variables"

Variables are characteristics that are unique to each individual subject being studied. As an idea, it's one that can be measured. We use the term "variable" to describe things, people, or circumstances that fluctuate or vary.

3.5.1 "Independent Variable"

The researcher has direct control over this variable, which has an effect on the dependent variable. The independent variable in this research are Recruitment and selection.

3.5.2 “Dependent Variable”

To put it another way, the dependent variable is the one you're testing or measuring in an experiment. This study's dependent variables is Productivity of organization.

3.7 “Methods and Tools used”

A survey was used to compile the information. There are several ways to collect data in social science, and surveys are a common way to do it. All surveys attempt to characterize or explain the traits or opinions of the population by utilizing a representative sample. Checklists were created to analyse report on tools of Recruitment and Selection adopted by Indian MNC's in the chosen individual. The survey data collected from top leaders and Employees.

Sampling area

Delhi, Noida

Sample size: 60

3.8 “Statistical Analysis”

The statistical tool SPSS 26.0 was used to analyse the study's data. Methods such as ANOVA tests were used to assess the most important data points. As a result of utilising percentage analysis, the study's most important factors were highlighted. Percentage analysis is a handy tool for comparing and analysing relevant data. In order to convey any and all necessary information, this is the simplest approach to use. With the help of the collected data, it's possible to see the big picture. It is common practice to employ graphs in order to make percentage analysis more appealing.

3.8.2 “Test”

“For independent and dependent variables, in this part, we've defined the test”:

1. “ANOVA Test”

- The one-way ANOVA analysis of variance is used to determine what's going on if there's a significant disagreement between the population mean and other groups' means. The test's "variables" are referred to as
- “Dependent variable”
- “Independent variable (Also called variable of grouping, or factor)”

“Significance level”: “There was a predetermined statistical significance threshold. To begin with, the value of 0.05 is used”.

3.9 Research Objectives

- To study the factors affecting process of recruitment and selection.
- To study the effectiveness of the tools of recruitment in improving productivity.

3.10 Hypothesis

Null Hypothesis: There is no significant impact of tools of Recruitment and Selection adopted by Indian MNC's to Improve Productivity.

Alternative Hypothesis: There is significant impact of tools of Recruitment and Selection adopted by Indian MNC's to Improve Productivity.

IV. RESULT AND DISCUSSION

A thorough explanation of how the questionnaire results should be interpreted. Analyses of Variance (ANOVA) were used in the research. When there are more than two variables, ANOVA is used to show the relationship between the variables, with one variable serving as the independent variable and the other as the dependent one.

4.1.1 One Way Anova test description

Anova test on Effective are the recruitment and selection practices in our organization

ANOVA			
	Mean Square	F	Sig.
Best recruitment sources according to your preference	.267	.717	.493
Does the MNC clearly the position objectives, requirement and candidate specification in the recruitment process	.220	1.031	.363
Psychological tests help MNC select right man for the right job, based on aptitude of an individual and thereby increase output/productivity	.682	3.031	.056
MNC have structured recruitment and selection practices in place for new employees	.492	2.123	.129
Job vacancies made open to the general public	.337	1.735	.186
When Vacancies occur, are existing employees in MNC considered	.277	1.112	.336
Are you aware of any formal policy for the recruitment and selection of employees	.772	3.480	.038
Performance of online recruitment over response of candidates	.847	1.332	.272
Feel about interview panel	9.960	5.765	.005
Rounds of interviews are conducted before a candidate is offered offer letter? Give details (Technical/HR etc)	1.242	3.593	.034
MNC have any agent(s) that recruits and selm employees	1.607	7.950	.001
MNC performs any job analysis (i.e.duties, responsibilities, skills etc required for a particular job) before advertising vacancies for employment	.167	1.188	.312
Pre-screening criteria do you use for short listing individuals	.732	1.004	.373
Want to refer more friends to your organization	1.240	5.930	.005

The above table discusses Anova test on Effective are the recruitment and selection practices in our organization. In Best recruitment sources according to your preference, its sig. value is 0.49 and f value is 0.71. In Does the MNC clearly the position objectives, requirement and candidate specification in the recruitment process, its sig. value is 0.36 and f value is 1.03. In Psychological tests help MNC select right man for the right job, based on aptitude of an individual and thereby increase output/productivity is significant because its value is equal to significant level 0.05 and f value is 3.03. In MNC have structured recruitment and selection practices in place for new employees, its sig. value is 0.12 and f value is 2.12. In Job vacancies made open to the general public, its sig. value is 0.18 and f value is 1.73. When Vacancies occur, are existing employees in MNC considered, its sig. value is 0.33 and f value is 1.11. Are you aware of any formal policy for the recruitment and selection of

employees, its sig. value is 0.03 and f value is 3.48. Performance of online recruitment over response of candidates, its sig. value is 0.27 and f value is 1.33. Feel about interview panel, its sig. value is 0.00 and f value is 5.76. In Rounds of interviews are conducted before a candidate is offered offer letter? Give details (Technical/HR etc), its sig. value is 0.03 and f value is 3.59. MNC have any agent(s) that recruits and selm employees, its sig. value is 0.00 and f value is 7.95. MNC performs any job analysis (i.e.duties, responsibilities, skills etc required for a particular job) before advertising vacancies for employment, its sig. value is 0.31 and f value is 1.18. Pre-screening criteria do you use for short listing individuals, its sig. value is 0.37 and f value is 1.00. Want to refer more friends to your organization, its sig. value is 0.00 and f value is 5.93.

4.2 Discussion

Various methods have been used to identify the Tools of recruitment and selection adopted by Indian MNC's to improve productivity. To gather facts and statistics regarding the present study, the researcher utilized a descriptive research approach. The interpretation of different data and statistics is crucial to the descriptive research design patent. For this study, primary and secondary sources of data and information were utilized. A systematic questionnaire was used to gather the main data. This questionnaire contained both closed and open-ended questions, allowing the researcher to get the most relevant data possible. Because the physical collection of survey answers was not possible, the survey was conducted via an online form that was shared with the respondents. The researcher also collected data via secondary sources. Previously published papers and articles were used to get further information for the current study. Individual investing patterns have also been revealed via different articles in periodicals, online books, and other websites. The sample size selected for this study was done so while taking in mind the sample collecting constraints. A sample size of 60 people related to MNC's was utilized in this study. These people of age group between 21 to 40 Years that have been considered. The researcher has selected convenience sampling for this study. The sample methods utilized aided in the efficient collection of data and information for the present research.

CONCLUSION

Prior work on recruitment and selection has been examined not just theoretically but also practically in the study provided here. According to the results, the recruitment and selection methods employed by Indian and international organisations doing business in India are similar and diverse. MNCs and Indian organisations alike are relying less on traditional recruiting methods like temporary employment and media advertising. Businesses in India are less likely to employ headhunters or maintain corporate websites. Research shows that newspaper advertising are seldom employed as a recruitment tool in Indian enterprises, according to the results. In addition, both multinational corporations (MNCs) and Indian enterprises have proved that conventional hiring methods including direct applicants, placement

consultants, and employee referrals are appropriate. Both multinational corporations and Indian non-profits use a variety of selection methods, including written examinations, general interviews, and tests of specialised talents. However, MNCs employ psychological examinations and technical interviews much more often than Indian enterprises. "Recruiting and selection methods may vary due to varied levels of adoption, adaptation, and innovation of HR practises in global organisations. Differences may be attributed to a company's business strategy, structure, or culture, among others. On the other side, the adoption of a "best practise approach" and the increasing use of IT tools at various organisational levels are reflected in the commonality. Employers will benefit from the conclusions of this study, which will help them better grasp the importance of staffing. Other overseas firms trying to enter the Indian market but inexperienced with the Indian business environment may find these techniques useful. Companies in India may learn a lot from foreign organisations about how to effectively recruit and hire personnel. This might help to increase the number of applications and improve the quality of the candidates who are chosen. There is no question that this study will be beneficial to management and human resource management in the long run. There are also a number of problems to the current study. The study's small sample size is due to the study being conducted throughout the country. There will be a need for bigger sample sizes in future research in order to draw more accurate and generalised findings. One of the drawbacks of future polls is that they may be conducted across different industries. Future researchers may collect data from people of other cultures to round out the study's findings since the sample was restricted to respondents from the Indian culture.

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