

# Inclusion of E-Accounting in Commerce Education in India: A Need of the Hour

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**Abstract-** The rise of digital technologies has fundamentally altered accounting practices across the globe. In the Indian context, the gradual shift from manual book-keeping to digital accounting systems—driven by enterprise resource planning (ERP), cloud computing, and e-accounting platforms—has necessitated a paradigm shift in commerce education. This paper, based entirely on secondary data, examines the need to incorporate e-accounting into commerce curricula in India. Drawing from existing literature, academic policy documents, and industry reports, it analyzes pedagogical frameworks, institutional preparedness, and stakeholder expectations to propose a structured approach for integration. The analysis reveals significant gaps in curriculum design, faculty training, and infrastructure, which collectively hinder the digital readiness of commerce graduates. Recommendations include curriculum redesign, faculty capacity building, infrastructure enhancement, and policy support. Addressing these challenges can align commerce education with contemporary industry needs and ensure graduates possess the digital competencies vital for employability and national economic growth.

**Index Terms-** e-accounting, commerce education, digital accounting, ERP, India, curriculum reform, employability, faculty training, accounting technology

## I. INTRODUCTION

### Context and Rationale

Commerce education in India has traditionally emphasized conceptual knowledge in accounting, auditing, taxation, and finance. However, digital transformation is reshaping the accounting profession through the use of tools like Tally ERP, SAP FICO, QuickBooks, Zoho Books, AI, and blockchain technologies. These changes demand that commerce education be aligned with industry practices to ensure relevance and graduate employability.

### Problem Statement

Despite advances in industry practices, curricula in Indian commerce institutions remain outdated, often relying on manual accounting methods. The

lack of integration of e-accounting tools has led to a skills mismatch between graduate output and market expectations, negatively affecting employability and digital ecosystem participation.

### Objectives

- To examine the current integration of e-accounting in commerce curricula in India.
- To assess institutional and faculty readiness for digital adoption.
- To identify prevailing skill gaps and structural challenges.
- To propose a framework for sustainable e-accounting inclusion.

### Significance

Digitally aligning commerce education can support key national priorities such as Digital India and GST compliance. It can also promote professional readiness in fields such as financial analytics, digital compliance, and financial technology.

## II. LITERATURE REVIEW

### Digital Transformation in Accounting

Romney and Steinbart (2020) highlight the shift toward cloud computing, automation, and real-time reporting in global accounting. Hands-on experience with accounting software has been shown to enhance employability and performance (Card & Power, 2017).

### Commerce Education in India

The UGC (2018) model curriculum includes optional e-accounting components, but actual implementation is inconsistent across states and institutions. Most institutions lack structured digital modules, particularly at the undergraduate level.

### Industry Expectations

According to Deloitte India and NASSCOM (2022), there is a significant demand for graduates skilled in accounting software and digital compliance tools. Proficiency in Tally ERP, GST modules, and basic ERP systems is considered essential by employers.

### Faculty and Infrastructure Constraints

Chatterjee and Chatterjee (2019) highlight the digital unpreparedness of faculty, especially those trained before the digital revolution. Challenges such as high software licensing costs, limited access to cloud platforms, and poor connectivity remain widespread.

### Emerging Technological Trends

Blockchain accounting, AI-enabled audit systems, RegTech, and data analytics are increasingly relevant to modern accounting. Yet, these topics are absent from the majority of Indian commerce curricula.

### Theoretical Framework

Kolb's experiential learning theory supports practice-first pedagogical approaches critical in software learning. Rogers' diffusion of innovation model explains the stages and barriers in institutional adoption of new technologies.

## III. METHODOLOGY

This study is based entirely on qualitative analysis of **secondary data**. Data sources include published academic articles, industry whitepapers, government reports, textbooks, and curriculum documents. Thematic analysis was applied to synthesize recurring challenges and recommendations.

## IV. FINDINGS AND ANALYSIS

This section synthesizes insights from relevant secondary sources, including academic literature, government reports, curriculum frameworks, and industry whitepapers, to analyze the current state of e-accounting integration in commerce education in India. Six critical areas are examined: curriculum content, faculty readiness, infrastructure gaps, industry expectations, skills deficiency, and structural barriers.

### Curriculum Status

Commerce curricula in Indian universities and colleges have largely remained focused on theoretical constructs of accounting, with minimal practical exposure to modern digital tools. According to the UGC Model Curriculum (2018), e-accounting has been introduced as an elective rather than a core subject. This elective status has led to its limited implementation, predominantly in select private or autonomous institutions.

Romney and Steinbart (2020) highlight the global shift towards experiential, software-integrated learning, a trend not yet reflected in most Indian commerce programs. Institutions that do offer e-

accounting modules tend to introduce them at the postgraduate level. Undergraduate programs, especially in public universities, often continue to rely on chalk-and-board pedagogy and paper-based ledger instruction. The lack of a standardized digital accounting framework results in significant variability in content, delivery, and assessment across institutions.

### Faculty Preparedness

Faculty digital literacy presents a major barrier to the integration of e-accounting in academia. As Chatterjee and Chatterjee (2019) observe, a large portion of accounting faculty were educated before the digital era and have limited formal exposure to accounting software. These faculty members often lack certification in widely used tools such as Tally ERP, QuickBooks, or SAP FICO.

While there is general awareness about the importance of digital skill development, few structured faculty development programs exist. Initiatives such as workshops or MOOCs are sporadically attended and rarely mandated. The absence of continuous professional development (CPD) norms within higher education further exacerbates the issue. Moreover, there is resistance to pedagogical change, particularly among senior faculty, who may view digital platforms as undermining traditional accounting rigor.

### Infrastructure and Technology Gaps

Infrastructural limitations significantly constrain the deployment of e-accounting modules. Many colleges, particularly in semi-urban and rural areas, lack basic computer labs equipped with licensed software. Chatterjee and Chatterjee (2019) report that even when labs exist, the student-to-computer ratio is often unmanageable, and internet connectivity is unreliable.

The cost of acquiring licensed ERP software, updating hardware, and maintaining server infrastructure presents a financial burden for public institutions. Despite the availability of cloud-based and open-source alternatives (e.g., GnuCash, Zoho Books, QuickBooks Online), few colleges have adopted these due to lack of technical know-how or administrative inertia.

Romney and Steinbart (2020) suggest that cloud platforms can significantly lower the entry barrier for digital transformation in education, but Indian institutions have yet to systematically adopt such solutions. The lack of national-level ICT strategies for commerce education leaves individual

institutions to navigate technological adoption independently.

#### **Industry-Academia Disconnect**

A persistent gap exists between the expectations of industry and the capabilities of commerce graduates. According to the Deloitte India and NASSCOM (2022) report, nearly 89% of employers consider familiarity with digital tools essential for accounting roles. However, most commerce graduates lack practical exposure to enterprise software, digital compliance tools, and data reporting platforms.

Employers frequently report that new hires require additional training for 2–3 weeks before becoming productive. Entry-level job postings increasingly mention specific skills in software like Tally, SAP, or GST compliance tools as prerequisites. Nevertheless, academic curricula continue to lag behind these expectations, with internships and industry collaboration remaining underdeveloped. The lack of live project opportunities, corporate case studies, and industry-validated certifications compounds the employability crisis.

#### **Skills Deficiency**

Commerce graduates typically lack the ability to perform even fundamental digital accounting operations. Basic tasks such as generating computerized vouchers, reconciling GST ledgers, and creating e-invoices are often beyond the competence of students trained in legacy curricula. Card and Power (2017) emphasize that such practical competencies are critical for real-world performance in accounting roles.

Furthermore, awareness and understanding of advanced areas such as blockchain accounting, AI-assisted audit tools, and data visualization are limited. These skills, increasingly relevant in the modern accounting ecosystem, are rarely taught in Indian commerce programs. The absence of simulation-based learning, sandbox environments, or integrated ERP modules leads to a superficial understanding of digital accounting systems.

Romney and Steinbart (2020) argue that learning must move from rote theory to “learning by doing,” especially when dealing with dynamic software environments. This pedagogical shift has yet to materialize in mainstream Indian commerce education.

#### **Structural Barriers**

Multiple structural impediments prevent the effective integration of e-accounting into commerce education. First, accreditation bodies

such as UGC and AICTE treat digital accounting as optional, not mandatory. Without a regulatory push, institutions lack the motivation to overhaul curricula or invest in digital infrastructure.

Second, budget constraints, particularly in government-funded institutions, limit the ability to acquire software licenses, hire trainers, or modernize facilities. Third, faculty resistance—often rooted in comfort with traditional methods—slows down change adoption. According to Rogers' (2003) diffusion of innovation model, such resistance typically occurs in the early phases of adoption (knowledge and persuasion stages) and can stall system-wide reform.

Finally, institutional inertia—exemplified by sentiments such as “we’ve always taught accounting this way”—creates a cultural resistance to innovation. Without top-down policy alignment, bottom-up innovation remains fragmented and unsustainable.

### **V. DISCUSSION**

The findings from secondary data sources reveal substantial gaps in the preparedness of Indian commerce education to meet the demands of digital transformation in accounting. The following discussion analyzes these findings across key thematic areas and contextualizes them within existing academic, institutional, and industry frameworks.

#### **Enhancing Employability Through Digital Literacy**

The evolution of accounting as a technology-driven discipline necessitates a corresponding shift in educational content and pedagogy. As highlighted by Card and Power (2017), employers now demand job-ready graduates who are proficient in digital tools such as Tally ERP, QuickBooks, and SAP FICO. The traditional emphasis on theoretical knowledge—often detached from practical applications—fails to equip students with the software fluency required in modern financial environments.

Graduates lacking e-accounting skills are often required to undergo additional training upon recruitment, resulting in increased onboarding time and reduced productivity. In contrast, those exposed to experiential learning models are better prepared for roles such as financial analysts, tax consultants, auditors, and ERP specialists. Thus, embedding digital accounting into core curricula is

essential for improving graduate employability and reducing the skill mismatch.

Moreover, digital literacy is not limited to basic software use. As financial ecosystems adopt technologies like AI, blockchain, and data analytics, commerce education must proactively prepare students to adapt to emerging job roles. Institutions that fail to do so risk producing graduates who are obsolete at entry into the workforce.

### **Institutional Readiness and Innovation Capacity**

The institutional readiness for digital curriculum integration varies widely across India. While private universities and autonomous institutions have shown some flexibility in piloting e-accounting modules or short-term certifications, public institutions often struggle due to bureaucratic inertia and funding limitations.

According to Chatterjee and Chatterjee (2019), faculty development and administrative support are critical determinants of successful digital integration. However, many institutions lack internal capacity-building mechanisms, and digital initiatives often remain isolated or unsustainable. Where digital tools are introduced, they are typically supplementary and not embedded within core academic frameworks.

Nonetheless, promising practices are emerging. For example, some institutions offer MOOCs, webinars, or collaborative workshops with technology providers. Vendors such as Tally Education and Zoho Books have initiated academic partnerships, offering discounted licenses and faculty training. While these initiatives are encouraging, their reach remains limited without systemic integration into institutional policies.

### **Curriculum Innovation and Pedagogical Reform**

Reforming the commerce curriculum is essential to bridge the gap between theory and practice. Existing models, such as those proposed by the UGC (2018), provide a broad framework but lack specificity and enforceability. A phased and structured integration of e-accounting—beginning with foundational digital skills and culminating in advanced tools and industry exposure—can enhance the academic trajectory of students.

A proposed curricular model includes:

- **Undergraduate Year 1:** Introduction to spreadsheets, fundamentals of GST, and basic digital record-keeping.

- **Year 2:** Training in Tally ERP, digital ledger preparation, and voucher entries.
- **Year 3:** Exposure to ERP case studies (e.g., SAP FICO), e-invoicing, and basic analytics.
- **Postgraduate Level:** Advanced modules in blockchain accounting, AI applications in audit, and internships with live software environments.

Pedagogically, this model must shift from lecture-based instruction to active learning strategies. Simulations, case studies, project-based assignments, and flipped classrooms can foster deeper engagement with digital tools. Such approaches are supported by Kolb's (1984) experiential learning theory, which emphasizes hands-on practice followed by conceptual understanding.

### **Faculty Development and Professional Capacity Building**

Faculty readiness is both a barrier and a potential catalyst for curricular transformation. As identified by Chatterjee and Chatterjee (2019), a generational gap exists between the skills required in the digital era and those possessed by many accounting faculty. Institutions must prioritize faculty development through structured interventions.

Professional development programs could include:

- **Train-the-Trainer Initiatives:** Led by technology vendors or professional bodies (e.g., ICAI, CMA).
- **Faculty Certifications:** From platforms such as Tally Education, SAP Academia, and QuickBooks Advisor.
- **Collaborative Teaching Models:** Co-teaching courses with IT or data science faculty to integrate interdisciplinary knowledge.
- **Credit-based MOOCs:** Enabling faculty to earn continuing education credits through platforms like Coursera, edX, or SWAYAM.

Institutional incentives—such as promotions, research grants, or performance appraisals—could further encourage participation in digital upskilling.

### **Infrastructure and Technological Adaptation**

Infrastructure limitations remain a key barrier, particularly in Tier 2 and Tier 3 institutions. High costs of software licensing, limited access to computer labs, and poor internet connectivity hinder the widespread adoption of digital tools. However, Romney and Steinbart (2020) note that

cloud-based platforms and open-source software present viable alternatives.

To overcome infrastructural barriers, institutions may consider:

- **Adopting Cloud-Based Solutions:** Platforms like Zoho Books, QuickBooks Online, and GnuCash reduce dependency on in-house servers.
- **Modular Licensing:** Acquiring software on a per-student or time-bound basis to lower capital expenditure.
- **Shared Digital Labs:** Department-wide or institution-wide labs that serve multiple programs.
- **Connectivity Upgrades:** Leveraging government ICT initiatives, such as the Ministry of Education's National Mission on Education through ICT (NMEICT), to improve internet access.

Such measures can democratize access to digital resources and support inclusive learning environments.

#### **Strengthening Industry-Academia Collaboration**

The disconnect between academic curricula and industry expectations can be addressed through structured partnerships. Industry bodies, accounting firms, and software vendors can contribute to curriculum design, deliver guest lectures, and provide internship opportunities. Memoranda of Understanding (MoUs) between institutions and professional bodies such as the Institute of Chartered Accountants of India (ICAI) or the Institute of Cost Accountants of India (ICMAI) can institutionalize these collaborations.

Additionally, hackathons, capstone projects, and digital accounting competitions can provide students with real-world experience and feedback. Collaborative certification programs—jointly awarded by universities and industry partners—can further validate students' competencies in digital accounting.

#### **Future-Proofing the Commerce Curriculum**

As financial ecosystems evolve, commerce education must stay ahead of the curve. Tools such as blockchain for smart contracts, robotic process automation (RPA), XML-based reporting (XBRL), and data visualization platforms (e.g., Tableau, Power BI) are becoming mainstream in financial operations.

Yet, these technologies are largely absent from Indian commerce curricula. Future-proofing

requires not only adding such topics to syllabi but also creating flexible learning modules that can be updated regularly. Curriculum review boards should be established at institutional and national levels to monitor global trends and revise academic content accordingly.

#### **VI. RECOMMENDATIONS**

1. **Curriculum Reform:** Mandate e-accounting across all commerce programs with progressive complexity.
2. **Policy Support:** UGC and AICTE should recognize e-accounting proficiency as a core graduate outcome.
3. **Faculty Development:** Encourage regular faculty workshops and online certifications.
4. **Infrastructure:** Leverage cloud-based and open-source solutions; invest in connectivity.
5. **Pedagogy:** Adopt case-based, flipped learning models and interdisciplinary teaching.
6. **Industry Linkages:** Form formal collaborations for certification, training, and placements.
7. **Quality Assurance:** Introduce digital competency audits and monitoring mechanisms.

#### **VII. CONCLUSION**

The integration of e-accounting into commerce education in India is an urgent necessity. In an increasingly digitized economic environment, commerce graduates must be equipped with practical software skills, not just theoretical knowledge. This paper, based on secondary literature, highlights critical gaps and offers a roadmap for reform. A coordinated approach involving curriculum revision, faculty training, infrastructure enhancement, and regulatory support is essential to ensure commerce education in India meets the demands of the digital age. Bridging the theory-practice divide will not only enhance graduate employability but also contribute meaningfully to India's evolving digital economy.

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