

The Impact of Artificial Intelligence on India's Start-up Ecosystem: Trends, Opportunities, and Policy Challenges

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Abstract—Artificial intelligence (AI), particularly generative AI, is changing the economics of entrepreneurship by reducing the cost of experimentation, accelerating software development, improving decision-making and enabling new products, services and business models. India combines a large and expanding start-up ecosystem with a deep technology workforce, digital public infrastructure, a growing domestic market and public policy support for AI innovation. At the same time, AI ventures face high computing costs, scarcity of patient capital, shortages of specialised talent, uneven access to quality datasets, intellectual-property uncertainty, cybersecurity risks and concerns regarding privacy, bias, transparency and accountability. This paper studies the impact of AI on India's start-up ecosystem through a descriptive and analytical review of official government documents, public start-up statistics, industry reports and scholarly literature. Official data show that DPIIT-recognised start-ups increased from around 500 in 2016 to 1,59,157 by 15 January 2025. NASSCOM's 2024 landscape analysis reports that India's generative-AI start-up base grew from more than 66 ventures in the first half of 2023 to more than 240 in the first half of 2024, while the share reporting revenue rose from 22 per cent to 75 per cent. The IndiaAI Mission, approved with an outlay of ₹10,371.92 crore, provides a policy framework covering compute, datasets, indigenous models, applications, skills, start-up financing and safe and trusted AI. The study identifies major opportunities in fintech, healthcare, agriculture, education, manufacturing, climate technology, public services and Indic-language solutions. It concludes that the long-term contribution of AI start-ups will depend on affordable infrastructure, reliable data governance, responsible deployment, stronger research-industry linkages, procurement pathways and inclusive access beyond major metropolitan centres.

Index Terms—Artificial Intelligence, Generative AI, Start-up Ecosystem, IndiaAI Mission, Entrepreneurship, Innovation, Digital Public Infrastructure, Policy Challenges, Start-up Finance

I. INTRODUCTION

Entrepreneurship has become a major source of innovation, employment generation and structural transformation in India. The Startup India initiative has expanded the formal start-up base across sectors and states, while digital public infrastructure has lowered transaction costs in identity, payments, data exchange and service delivery. Artificial intelligence adds a new layer to this transformation. AI allows young firms to automate routine work, analyse large datasets, personalise services, generate content, improve forecasting, detect fraud, enhance customer support and create new technology products with comparatively small teams.

The impact is broader than the creation of companies that sell AI products. AI is also becoming a general-purpose capability used by fintech, health-tech, agritech, edtech, e-commerce, logistics, manufacturing, media, legal-tech, climate-tech and public-service start-ups. This diffusion may improve productivity and enable faster scaling. However, it can also intensify dependence on foreign cloud infrastructure and foundation models, increase demand for scarce technical skills and introduce new legal and ethical risks. A balanced research approach must therefore examine both growth opportunities and policy challenges.

II. OBJECTIVES OF THE STUDY

1. To examine the growth and emerging structure of AI and generative-AI start-ups in India.
2. To analyse how AI influences start-up formation, productivity, innovation, scalability and employment.
3. To identify sectoral opportunities created by AI in finance, health, agriculture, education, manufacturing and public services.
4. To evaluate the financing, infrastructure, talent, data and market-access constraints faced by Indian AI start-ups.
5. To study the relevance of Startup India, the IndiaAI Mission and related public-policy initiatives.
6. To assess major policy challenges relating to privacy, intellectual property, bias, transparency, cybersecurity, competition and accountability.
7. To recommend measures for a competitive, inclusive and responsible AI start-up ecosystem in India.

III. LITERATURE REVIEW

A. AI as a General-Purpose Technology

The economic literature treats artificial intelligence as a general-purpose technology whose value increases when complementary investments are made in skills, organisational redesign, data, computing infrastructure and sector-specific knowledge. For start-ups, these complementarities are especially important because small firms can move quickly but often lack capital, proprietary datasets and experienced management. AI can reduce entry barriers for software and service businesses, but advanced model development remains capital intensive.

B. Start-ups, Innovation and Ecosystem Support

Start-up ecosystem research emphasises the interaction of founders, finance, universities, corporations, incubators, markets and public institutions. AI entrepreneurship requires an even denser ecosystem because ventures often need research collaboration, specialised hardware, cloud services, domain experts, data access, regulatory guidance and early customers willing to pilot emerging technologies. The quality of these linkages

affects whether a prototype becomes a scalable enterprise.

C. India's Digital and Entrepreneurial Base

India's digital economy creates a favourable demand environment for AI-enabled solutions. The country has a large base of developers and technology professionals, a rapidly expanding number of recognised start-ups and nationally significant digital platforms. These strengths support experimentation in multilingual services, digital payments, remote health, education technology, supply-chain optimisation and government service delivery. Yet the ecosystem remains concentrated in a limited number of metropolitan hubs, and deep-technology firms frequently require longer development cycles than conventional application start-ups.

D. Generative AI and the Indian Start-up Landscape

NASSCOM's 2024 study reports broad-based expansion across generative-AI infrastructure, applications and services. It also identifies the launch of Indic and vertical models, rapid growth in assistant applications and strong expansion among service start-ups. The same report highlights insufficient patient capital, customer hesitation and shortages of skilled AI talent. These findings suggest that the ecosystem is moving from experimentation towards commercialisation but has not yet achieved equivalent depth in funding, foundational research or global-scale product development.

E. Responsible AI and Regulatory Literature

Responsible-AI frameworks stress fairness, privacy, safety, security, transparency, accountability and human oversight. These principles are particularly relevant to start-ups because rapid product iteration may outpace governance capacity. Smaller firms may also face uncertainty over training data, copyright, model outputs, consumer disclosures, sectoral regulation and liability. Policy must reduce harmful uncertainty without creating compliance burdens that only large firms can absorb.

IV. RESEARCH GAP

Existing reports provide valuable counts, funding trends and policy descriptions, but several gaps remain. First, national start-up statistics do not isolate

the contribution of AI across all sectors. Second, generative-AI reports capture a fast-moving subset of the ecosystem but do not fully measure productivity, employment quality or regional inclusion. Third, much of the public discussion separates opportunity from governance, even though compute, data, finance and responsible deployment are interdependent.

Finally, there is limited district- and state-level evidence on whether AI support reaches founders outside established technology hubs. This study addresses these gaps through an integrated trends, opportunities and policy-challenges framework.

V. SCOPE OF THE STUDY

Table 1: Scope of the Study

Dimension	Coverage
Geographical scope	India, with attention to metropolitan and emerging start-up hubs.
Enterprise scope	DPIIT-recognised start-ups, AI-native ventures and start-ups adopting AI in products or operations.
Technology scope	Machine learning, predictive AI, computer vision, natural-language processing, generative AI, foundation models and AI-enabled automation.
Functional scope	Start-up formation, innovation, productivity, funding, talent, data, compute, commercialisation, employment and policy governance.
Time scope	Major policy and ecosystem developments available up to June 2025.
Analytical limitation	The paper relies primarily on secondary data and proposes, rather than reports, a future primary survey.

VI. PROBLEM STATEMENT

India has created a large start-up ecosystem and is rapidly adopting artificial intelligence, yet the translation of this scale into globally competitive, research-intensive and socially responsible AI ventures remains uneven. Many AI start-ups can build application layers quickly, but they face expensive computing, uncertain data access, limited patient capital and intense dependence on external models and cloud providers. Enterprises also encounter buyer hesitation, long procurement cycles and uncertainty concerning privacy, copyright, bias and liability. The central research problem is therefore whether AI is strengthening the depth and inclusiveness of India's start-up ecosystem or mainly increasing short-term application activity without sufficient domestic infrastructure, capital, research capability and governance.

VII. HYPOTHESES

1. H₀₁: Adoption of artificial intelligence does not significantly influence start-up productivity and growth in India.
H₁₁: Adoption of artificial intelligence significantly influences start-up productivity and growth in India.
2. H₀₂: Access to AI infrastructure, including compute and datasets, does not significantly affect the innovation capacity of Indian start-ups.
H₁₂: Access to AI infrastructure significantly affects the innovation capacity of Indian start-ups.
3. H₀₃: Availability of specialised AI talent does not significantly influence the commercialisation and scalability of AI start-ups.
H₁₃: Availability of specialised AI talent significantly influences commercialisation and scalability.
4. H₀₄: Access to patient capital does not significantly affect the survival and scale of deep-technology AI start-ups.
H₁₄: Access to patient capital significantly affects the survival and scale of deep-technology AI start-ups.

5. H₀₅: Policy clarity and responsible-AI governance do not significantly influence investor and customer trust in AI start-ups.

H₁₅: Policy clarity and responsible-AI governance significantly influence investor and customer trust.

VIII. RESEARCH DESIGN

The study follows a descriptive and analytical design. It combines quantitative trend analysis of official and

industry statistics with qualitative policy analysis. A future primary study may use structured questionnaires for founders and senior employees of AI start-ups, together with semi-structured interviews of investors, incubator managers, corporate buyers, researchers and policy officials. The present paper does not fabricate primary responses; it uses verified secondary indicators and specifies an empirical design for subsequent field research.

Table 2: Independent and Dependent Variables

Hypothesis	Independent Variable(s)	Dependent Variable
H1	AI adoption intensity; automation; use of AI in product and operations	Start-up productivity and growth
H2	Access to GPUs/cloud compute; datasets; models and development tools	Innovation capacity and product-development speed
H3	Availability, quality and retention of specialised AI talent	Commercialisation and scalability
H4	Seed, venture and patient capital; funding duration and stage fit	Survival, R&D continuity and scale
H5	Regulatory clarity; privacy, IP, safety and accountability practices	Investor trust, customer adoption and procurement readiness

IX. OPERATIONALISATION OF VARIABLES

Table 3: Operationalisation of Key Variables

Variable	Dimensions	Indicators	Scale
Start-up growth	Revenue, users, market reach, employment, follow-on funding	Percentage revenue growth; user growth; jobs; funding stage	Ratio / ordinal
Productivity	Time, cost and output per employee	Development cycle; service cost; automation rate; output per employee	Ratio / interval
Innovation capacity	R&D, prototypes, models, patents and releases	R&D intensity; product launches; patents; model performance	Ratio / ordinal
Infrastructure access	Compute, cloud, datasets, tools and interoperability	GPU hours; compute cost; dataset availability; API dependence	Ratio / Likert
Talent capability	Skill depth, experience, retention and multidisciplinary knowledge	AI specialists; vacancy time; attrition; training expenditure	Ratio / Likert
Finance access	Funding amount, stage, patience and source diversity	Capital raised; runway; investor type; R&D financing	Ratio / nominal
Responsible AI	Privacy, fairness, safety, transparency and human oversight	Policies; audits; impact assessments; incident reporting	Nominal / Likert
Trust and adoption	Customer confidence, procurement and investor perception	Pilot conversion; renewal; sales cycle; due-diligence outcomes	Ratio / Likert

X. DATA SOURCES

A. Primary Data Proposed for the Main Study

- A structured questionnaire for founders and senior executives of AI-native and AI-adopting start-ups.
- Semi-structured interviews with investors, incubators, corporate innovation teams, researchers and policy officials.
- Case documentation of selected AI ventures from metropolitan and emerging hubs.
- Where consent is available, verification of selected indicators from financial statements, funding announcements or institutional records.

B. Secondary Data Used in this Paper

- Department for Promotion of Industry and Internal Trade and Startup India publications.
- Press Information Bureau and Ministry of Electronics and Information Technology documents on the IndiaAI Mission.
- NASSCOM's India Generative AI Startup Landscape 2024.
- NITI Aayog documents on the National Strategy for Artificial Intelligence and Responsible AI.
- Scholarly research on AI, productivity, entrepreneurship, digital platforms and technology governance.
- Public reports from multilateral, industry and academic institutions, used with attention to scope and date.

XI. DATA COLLECTION INSTRUMENTS AND PROCEDURES

A. Structured Questionnaire for Start-ups

- Founder and enterprise profile: location, sector, age, legal form, stage, employment and revenue category.
- AI profile: technology used, product layer, model source, data sources, deployment type and degree of AI dependence.
- Infrastructure: compute expenditure, cloud dependence, access to GPUs, datasets and development platforms.
- Finance: capital sources, runway, funding stage, R&D intensity and reasons for unsuccessful fundraising.
- Talent: technical roles, recruitment time, training, retention and access to domain experts.

- Market: target customers, pilot cycles, procurement barriers, pricing and revenue generation.
- Responsible AI: privacy, security, fairness, model evaluation, explainability, human oversight and incident response.
- Outcomes: productivity, innovation, revenue, employment, exports, survival and customer trust.

B. Semi-Structured Interviews

Interviews should explore investment criteria, deep-tech risk, compute and data constraints, corporate procurement, regulatory expectations, research collaboration, ethical safeguards and the effectiveness of public support. Separate interview guides are recommended for investors, incubator managers, corporate buyers, researchers and public officials.

C. Proposed Sampling and Analysis

A future study may use a stratified purposive sample covering AI infrastructure, application and service ventures across major and emerging hubs. Quantitative analysis may include frequency distributions, reliability testing, correlation, multiple regression, logistic regression and group comparisons. Qualitative interviews may be analysed thematically under infrastructure, talent, finance, market access, trust and governance.

XII. MAJOR TRENDS IN INDIA'S AI START-UP ECOSYSTEM

A. Expansion of the Overall Start-up Base

Official Startup India reporting states that the number of DPIIT-recognised start-ups increased from around 500 in 2016 to 1,59,157 by 15 January 2025. The same official review reports more than 16.6 lakh direct jobs created by recognised start-ups up to 31 October 2024 and notes growing participation from non-metro locations. This broad base expands the pool of enterprises that can develop or adopt AI, although recognition data do not identify AI intensity.

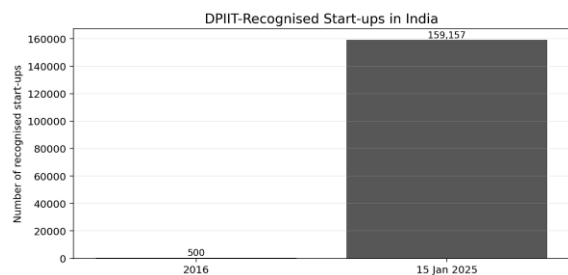


Figure 1: Growth of DPIIT-Recognised Start-ups in India

Source: Press Information Bureau, “Nine Years of Startup India,” 15 January 2025. Values are selected reporting points.

B. Rapid Growth of Generative-AI Ventures

The generative-AI segment expanded much faster than the overall ecosystem over a short period. NASSCOM reports a rise from more than 66 active GenAI start-ups in the first half of 2023 to more than 240 in the first half of 2024, representing 3.6-times growth. The expansion was broad-based across infrastructure, applications and services, but the ecosystem remained concentrated in established hubs and early-stage funding rounds.

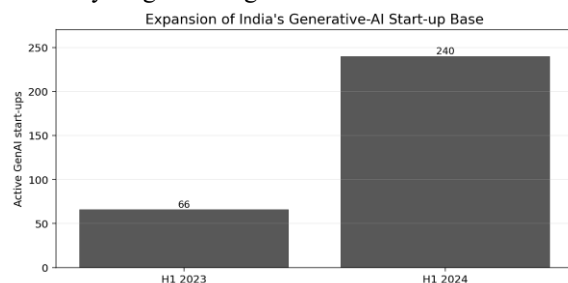


Figure 2: Expansion of India's Generative-AI Start-up Base

Source: NASSCOM, *India's Generative AI Startup Landscape 2024*. Counts are reported as “more than” 66 and 240.

C. Movement from Experimentation to Revenue

A notable commercialisation trend is the reported increase in revenue-generating GenAI start-ups. NASSCOM-associated reporting indicates that the share generating revenue rose from 22 per cent in the first half of 2023 to 75 per cent in the first half of 2024. Revenue generation does not by itself demonstrate profitability or durable product-market

fit, but it indicates that a larger portion of the ecosystem moved beyond prototypes and pilots.

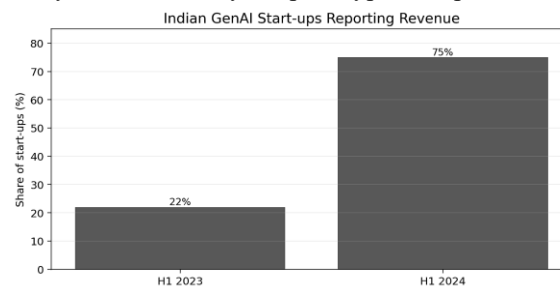


Figure 3: Share of Indian GenAI Start-ups Reporting Revenue

Source: NASSCOM, *India's Generative AI Startup Landscape 2024* and associated public summary.

D. Application and Services Expansion

Growth has been especially visible in assistant applications and GenAI services. The NASSCOM landscape summary reports a four-times rise in GenAI assistant applications and 4.6-times growth in GenAI services start-ups. This pattern reflects India's strength in software services, enterprise implementation and workflow customisation. It also raises a strategic question: whether the ecosystem will remain concentrated in application and service layers or develop greater depth in models, tooling and compute infrastructure.

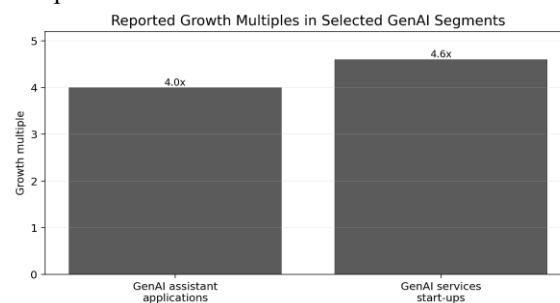


Figure 4: Reported Growth Multiples in Selected GenAI Segments

Source: NASSCOM, *India's Generative AI Startup Landscape 2024*. The measures refer to different segment indicators and are shown only as reported growth multiples.

E. Sectoral Diffusion

Table 4: Major AI Opportunity Areas for Indian Start-ups

Sector	Illustrative Opportunities	Commercial / Policy Considerations
Financial services	Fraud detection, underwriting, customer service, compliance, personal finance and risk monitoring	Data protection, explainability, bias, cyber risk and sectoral regulation
Healthcare	Diagnostics support, workflow automation, clinical documentation, remote care and drug discovery	Clinical validation, consent, patient safety, liability and data quality
Agriculture	Crop advice, pest detection, weather-risk support, market intelligence and supply-chain optimisation	Local-language delivery, smallholder access, data reliability and last-mile adoption
Education	Adaptive learning, tutoring, assessment support, content generation and administrative automation	Learning quality, teacher oversight, child privacy, bias and academic integrity
Manufacturing	Predictive maintenance, quality inspection, robotics, energy optimisation and digital twins	Capital integration, industrial data, safety and workforce transition
Retail and commerce	Demand forecasting, recommendations, marketing, support and inventory management	Consumer privacy, platform dependence and deceptive content
Public services	Document processing, grievance support, translation, benefit targeting and urban management	Transparency, due process, auditability and exclusion risk
Indic-language markets	Translation, speech, local-language assistants and culturally relevant services	Dataset diversity, accuracy, dialect inclusion and sustainable business models

XIII. OPPORTUNITIES CREATED BY ARTIFICIAL INTELLIGENCE

A. Lower Cost of Experimentation and Product Development

Cloud platforms, open-source models, application programming interfaces and code-generation tools allow small teams to create and test products rapidly. Start-ups can build prototypes, automate internal work and reach customers with less initial labour than traditional software development. This improves experimentation but may also create low-differentiation products that are easy to imitate.

B. Productivity and Organisational Leverage

AI can raise output per employee in software development, content operations, customer support, marketing, sales analysis and administrative tasks. For resource-constrained start-ups, such leverage can extend runway and allow founders to focus on customer discovery and product strategy. The actual effect depends on process redesign, data quality and human verification rather than tool adoption alone.

C. New Markets Based on Indian Needs

India offers opportunities for AI products built around multilingual communication, small-business digitisation, informal-sector productivity, low-cost healthcare, agricultural extension, education access and public-service delivery. Solutions designed for bandwidth constraints, price sensitivity and linguistic diversity may also be relevant to other emerging markets.

D. Research Commercialisation and Deep Technology

The IndiaAI Mission, university centres, technology-innovation hubs and public research programmes can help convert academic work into start-ups. Stronger technology-transfer offices, shared laboratories, compute access and proof-of-concept grants can reduce the gap between research and commercial deployment.

E. Export Potential

Indian AI start-ups can combine software engineering, domain knowledge and cost advantages to serve global markets. Enterprise AI implementation, multilingual systems, compliance technology, healthcare support and sector-specific

applications are potential export areas. Global success, however, requires strong data governance,

security, intellectual-property strategy and compliance with foreign regulations.

XIV. POLICY AND ECOSYSTEM SUPPORT

Table 5: Selected Policy Instruments Relevant to AI Start-ups

Instrument	Purpose	Relevance to AI Start-ups
Startup India / DPIIT Recognition	Recognition, easier compliance, intellectual-property support, procurement and funding schemes	Provides a general start-up policy base across sectors
IndiaAI Compute Capacity	Public-private access to scalable AI computing infrastructure	Addresses high GPU and cloud costs
IndiaAI Innovation Centre / Foundation Models	Development of indigenous and domain-specific models	Reduces dependence and supports Indian-language and sectoral capabilities
IndiaAI Datasets Platform	Access to quality datasets and development resources	Improves data availability and experimentation
IndiaAI Application Development Initiative	Support for socially and economically relevant AI applications	Creates use cases, pilots and demand
IndiaAI FutureSkills	Expansion of AI education and skills	Addresses specialist talent constraints
IndiaAI Startup Financing	Risk capital and financial support for AI start-ups	Supports longer R&D cycles and deep-tech ventures
Safe and Trusted AI	Governance tools, standards and responsible-AI mechanisms	Strengthens trust, safety and regulatory readiness

The IndiaAI Mission was approved in March 2024 with an outlay of ₹10,371.92 crore over five years. Its seven-pillar design is significant because AI entrepreneurship cannot be supported through finance alone. Compute, data, models, skills, applications and governance are complementary. The effectiveness of the mission will depend on transparent access, timely implementation, support for early-stage ventures and measurable outcomes beyond the largest hubs.

XV. MAJOR CHALLENGES

A. Compute Cost and Infrastructure Dependence

Training and serving advanced AI models can require expensive GPUs, specialised cloud services, storage and high-speed networking. Early-stage ventures may become dependent on promotional cloud credits or foreign providers. Affordable shared infrastructure can reduce entry barriers, but allocation criteria must not exclude very early research-driven teams that have not yet achieved revenue or substantial funding.

B. Patient Capital and Funding Structure

Deep-technology AI ventures may require long R&D cycles, repeated experimentation and substantial technical expenditure before revenue. Conventional seed investors may prefer faster application-layer businesses. The NASSCOM landscape identifies lack of patient capital as a major scaling constraint. Public co-investment, specialised deep-tech funds and milestone-based grants can address this gap while preserving commercial discipline.

C. Talent Shortage and Concentration

India has a large technology workforce, but advanced model research, AI safety, machine-learning systems, data engineering and domain-specialist roles remain scarce. Start-ups compete with global corporations and overseas employers. Talent is also concentrated in a few cities and institutions. Training must therefore combine foundational knowledge, practical deployment, responsible AI and sector expertise.

D. Data Availability, Quality and Governance

AI performance depends on relevant and representative data. Start-ups often lack access to high-quality sectoral datasets, while public and corporate data may be fragmented, poorly documented or legally sensitive. Data-sharing frameworks require consent, security, interoperability, licensing and accountability. Open data is useful only when it is accurate, current and suitable for the intended task.

E. Intellectual Property and Copyright

Generative-AI systems raise questions about rights in training material, model outputs, synthetic content and employee-created prompts or datasets. Start-ups need clarity on lawful data use, licences, ownership and infringement risk. Excessive uncertainty may discourage investment and enterprise procurement, while overly broad restrictions may reduce innovation.

F. Privacy, Bias and Accountability

AI systems used in credit, employment, healthcare, education or public services can create significant consequences for individuals. Bias may enter through

data, labels, model design or deployment context. Start-ups must establish human oversight, testing, documentation, complaint channels and incident response. Governance should be proportionate to risk, with stronger obligations for high-impact uses.

G. Market Access and Customer Retention

Many enterprises are willing to pilot AI but hesitate to commit to production because of security, reliability, integration and legal concerns. Long sales cycles can exhaust start-up runway. Standardised procurement templates, evaluation sandboxes, reference architectures and public-sector challenge programmes can help credible ventures demonstrate value.

H. Regional and Social Inclusion

The benefits of AI entrepreneurship may remain concentrated in established hubs and among founders with elite networks. Tier-II and Tier-III institutions need access to labs, mentors, compute, capital and corporate demand. Indic-language and accessibility-focused products can broaden benefits, but inclusion must also extend to who builds, owns and governs AI ventures.

XVI. HYPOTHESIS-WISE ANALYTICAL FRAMEWORK

Table 6: Proposed Tests and Evidence Requirements

Hypothesis	Suggested Statistical Test	Required Evidence	Interpretation
H1: AI adoption and growth	Multiple regression / matched group comparison	AI-use intensity, revenue, productivity, employment and firm controls	A significant positive coefficient after controls would support H ₁₁
H2: Infrastructure and innovation	Correlation / regression / mediation analysis	Compute cost and access, datasets, prototypes, releases and R&D output	Improved access associated with faster innovation would support H ₁₂
H3: Talent and scalability	Regression / structural equation model	Skill depth, recruitment, retention, product maturity and customer scale	Talent capability predicting commercialisation would support H ₁₃
H4: Patient capital and survival	Survival analysis / logistic regression	Funding type, runway, R&D duration, survival and follow-on rounds	Long-term capital associated with survival would support H ₁₄
H5: Governance and trust	Regression / ordinal model / buyer comparison	Responsible-AI practices, investor due diligence, pilot conversion and procurement	Clear governance associated with trust would support H ₁₅

A. Hypothesis 1: AI Adoption and Start-up Growth

Secondary evidence supports the plausibility of a positive relationship, because AI can automate work and accelerate development. However, growth cannot be attributed to AI without controlling for sector, funding, enterprise age, founder experience and market conditions. The main study should compare firms with similar characteristics and use objective performance measures.

B. Hypothesis 2: Infrastructure and Innovation Capacity

The policy priority given to compute and datasets reflects a strong theoretical link between infrastructure access and innovation. The relationship may be strongest for model-development and deep-tech ventures, while application start-ups may rely more on external APIs. The questionnaire should therefore identify the start-up's position in the AI stack.

C. Hypothesis 3: Talent and Scalability

Talent affects both technical quality and commercialisation. Start-ups need machine-learning specialists, software engineers, product managers, data experts and domain professionals. The effect should be measured through vacancy duration, skill mix, retention, training and the ability to move from pilot to production.

D. Hypothesis 4: Patient Capital and Survival

Early revenue growth among GenAI ventures does not remove the need for long-term finance. Start-ups building proprietary models, scientific applications or regulated products may require capital that tolerates long validation cycles. Survival analysis can distinguish the influence of funding amount from the suitability and duration of capital.

E. Hypothesis 5: Governance and Trust

Responsible-AI practices may become a competitive advantage in enterprise and public procurement. Buyers increasingly require information on data use, model testing, security and accountability. The empirical study should test whether documented governance improves pilot conversion, contract value and investor confidence.

XVII. FINDINGS FROM THE SECONDARY-DATA ANALYSIS

1. India's overall start-up ecosystem provides a large platform for AI adoption. The rise from around 500 recognised start-ups in 2016 to 1,59,157 in January 2025 indicates a broad entrepreneurial base, though official recognition statistics do not measure AI intensity.
2. The generative-AI segment entered a phase of rapid formation and early commercialisation. The reported increase from more than 66 to more than 240 ventures, and from 22 per cent to 75 per cent revenue-generating firms, suggests movement beyond experimentation.
3. Growth is broad-based but uneven across the AI stack. Applications and services are expanding rapidly, while infrastructure and foundational-model development require more capital, compute and research depth.
4. India has strong opportunity in sector-specific and Indic-language AI. Domestic problems in finance, health, agriculture, education, manufacturing and public services create demand for solutions designed around Indian costs, languages and institutional conditions.
5. Compute, data, talent and patient capital are complementary constraints. Improving one element without the others may have limited impact.
6. The IndiaAI Mission provides an integrated policy architecture rather than a single subsidy scheme. Its effectiveness should be evaluated through access, utilisation, venture outcomes, regional spread and responsible deployment.
7. Trust is becoming an economic variable. Privacy, security, intellectual property, transparency and bias management affect investment, procurement and customer adoption.
8. Regional inclusion remains a policy challenge. Emerging hubs require institutional capacity, mentors, corporate pilots and research linkages in addition to general entrepreneurship programmes.

XVIII. RECOMMENDATIONS

A. Affordable and Transparent Compute Access

Provide predictable access to subsidised AI compute through transparent criteria, simple applications and dedicated windows for early-stage research ventures,

universities and start-ups outside major hubs. Publish utilisation and outcome data while protecting commercial confidentiality.

B. Patient Capital for Deep-Tech AI

Develop specialised funds, co-investment mechanisms, milestone grants and procurement-linked financing for ventures with long R&D and validation periods. Evaluation should consider technological novelty and public value, not only immediate employment or revenue.

C. Data Trusts and Sectoral Sandboxes

Create governed data-sharing arrangements and sandboxes in health, agriculture, finance, education and urban services. Standardise metadata, licensing, consent, security and audit requirements so that start-ups can innovate without weakening rights.

D. Research–Industry Commercialisation

Strengthen technology-transfer offices, entrepreneur-in-residence programmes, shared laboratories and proof-of-concept support. Academic incentives should recognise patents, open tools, industry collaboration and start-up formation alongside publications.

E. Responsible-AI Readiness for Start-ups

Offer practical checklists, model cards, privacy templates, risk assessments and audit support scaled to firm size and use-case risk. High-impact applications should receive stronger scrutiny, while low-risk innovation should not face disproportionate compliance.

F. Public and Corporate Procurement Pathways

Create challenge-based procurement, paid pilots, standard security reviews and time-bound evaluation mechanisms. Government and large companies can act as first customers while maintaining transparent competition and safety standards.

G. Skills and Regional Capacity

Expand multidisciplinary AI programmes that combine computing, domain knowledge, entrepreneurship, ethics and deployment. Data and AI labs in Tier-II and Tier-III cities should connect students with mentors, datasets, compute and real institutional problems.

H. Measurement and Public Reporting

Develop an annual AI start-up dashboard covering venture formation, funding stage, revenue, survival, employment, exports, patents, compute access, regional distribution and responsible-AI adoption. Clear definitions are necessary to distinguish AI-native start-ups from ordinary firms using limited AI features.

XIX. LIMITATIONS OF THE STUDY

- The paper relies mainly on secondary sources and does not report an original founder survey.
- The AI start-up category changes rapidly, and different reports may use different definitions and coverage.
- DPIIT start-up data describe the overall ecosystem and do not isolate AI-native or AI-intensive ventures.
- Revenue generation does not necessarily indicate profitability, survival or social impact.
- Publicly available funding and employment information may understate or overstate actual enterprise outcomes.
- Policy and infrastructure implementation should be reassessed using later data before publication beyond June 2025.

XX. CONCLUSION

Artificial intelligence is becoming a central force in India's entrepreneurial economy. The technology enables small teams to build products rapidly, automate operations, serve multilingual markets and address difficult sectoral problems. The rapid increase in generative-AI ventures and the growing share reporting revenue demonstrate entrepreneurial momentum. India's wider start-up base, technology workforce and digital public infrastructure create substantial advantages.

The same evidence also shows that ecosystem scale is not sufficient. Globally competitive AI start-ups require affordable compute, high-quality data, specialised talent, patient capital, research depth and trustworthy governance. Application-layer growth can create immediate value, but long-term technological capability depends on stronger domestic infrastructure, models, tools and research

commercialisation. Policy must therefore support both adoption and original innovation.

The IndiaAI Mission is an important step because it treats AI as an integrated ecosystem involving compute, models, datasets, applications, skills, financing and safety. Its success should be judged by whether start-ups can access these resources, convert them into sustainable enterprises and create benefits across sectors, languages and regions. A responsible and inclusive framework can turn AI from a narrow technology boom into a broad source of productivity, innovation and development.

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