

Role Of Innovation Ecosystems in Fostering High-Growth Startups: Evidence from Emerging Markets

Purvesh Nikose¹, Divyansh Pandey², Vinay Pawar³, Dr. Shailendra Patil⁴

^{1,2,3}Student, MIT ACSC Alandi

⁴Faculty, MIT ACSC Alandi

doi.org/10.64643/ijirt.208738-459

Abstract—In recent years, developing economies have undergone a dramatic evolution in their entrepreneurial environments, largely propelled by the emergence of robust innovation networks. This study investigates the impact of local innovation ecosystems—comprising regulatory policies, venture capital funds, higher education institutions, technology incubators, and corporate alliances—in driving the expansion of high-potential ventures across emerging markets. Utilizing secondary data gathered from published research papers, institutional policy reports, international trade metrics, industry publications, and global databases (including the World Bank, OECD, and GEM), this paper synthesizes empirical findings to identify critical growth drivers and systemic bottlenecks. The analysis indicates that while early-stage equity financing and industry-academic knowledge transfer significantly accelerate startup scaling, institutional red tape and infrastructure gaps continue to pose major obstacles. Additionally, incubator networks serve as essential risk-mitigation hubs for emerging enterprises operating within constrained financial markets. Ultimately, the paper outlines actionable policy interventions to enhance ecosystem synergy, enable international market expansion, and reinforce institutional support systems to foster sustainable venture growth.

Index Terms—Innovation Ecosystems, High-Growth Startups, Emerging Markets, Venture Capital, Entrepreneurial Development, Policy Frameworks

I. INTRODUCTION

Over the last ten years, emerging economies have built stronger startup ecosystems. These ecosystems include investors, universities, government bodies, incubators, and established companies. Together, they can help new businesses get money, knowledge, skilled people, technology, and access to markets.

Startups in emerging markets still face problems such as complicated rules, uneven infrastructure, and difficulty getting finance at later stages. Therefore, a startup ecosystem is successful not only because of the resources it has, but also because of how well its different stakeholders work together.

This paper studies how innovation ecosystems affect high-growth startups in emerging economies. It uses secondary data from policy reports, industry studies, trade-related information, and international databases to understand the main factors that support startups, the major problems they face, and possible policy measures.

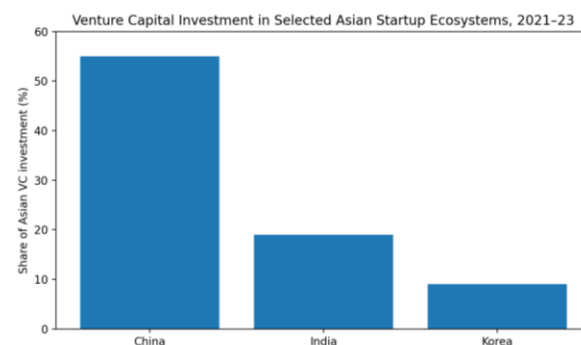


Figure 1. Venture Capital Investment in Selected Asian Startup Ecosystems, 2021–23

Note. Data show the share of Asian venture capital investment received by China, India, and Korea during 2021–23. (Ref: OECD (2025), *Start-up Asia: Chasing the Innovation Frontier*.)

The graph shows that China received the highest share of Asian venture capital investment at 55% during 2021–23. India received 19%, while Korea received 9%. This shows that India has an important position in Asia's startup and investment environment (OECD, 2025).

II. LITERATURE REVIEW

Audretsch and Belitski (2017), in their research paper, “Entrepreneurial Ecosystems in Cities: Establishing the Framework”, studied how local government, infrastructure, and knowledge-sharing networks affect the growth of new businesses. They pointed out that good local administration and proper infrastructure can create better conditions for entrepreneurs. They also suggested that simpler procedures and better infrastructure can help turn research and knowledge into useful products.

Isenberg (2010), in his research paper, “How to Start an Entrepreneurial Revolution”, explained the main elements needed for a strong entrepreneurial ecosystem. He identified policy, finance, culture, support systems, skilled people, and markets as important connected areas. He suggested that improving only one area may not be enough for long-term growth. Different stakeholders should work together, and each region should develop its startup environment according to its own strengths instead of simply copying successful places such as Silicon Valley.

Cumming and Zhang (2019), in their research paper, “Alternative Investments in Emerging Markets: A Review and Research Agenda”, studied the role of private equity and venture capital in emerging economies. They pointed out that early-stage investment can help young companies grow faster. They also suggested that unclear rules and weak investor protection can reduce international investment. The authors therefore stressed the need for strong institutions, clear rules, and reliable legal systems to attract investment into startup ecosystems in emerging markets.

Mian, Lamine, and Fayolle (2016), in their research paper, “Technology Business Incubation: An Overview of the State of the Art”, studied how technology incubators and accelerators help new businesses. They pointed out that incubators can reduce some early business risks by providing facilities, professional guidance, legal help, networking, and access to initial funding. They also suggested that incubators connected with universities are especially useful because they can connect

academic research with business activities and help develop products for the market.

Autio, Nambisan, Thomas, and Wright (2018), in their research paper, “Digital Affordances, Spatial Affordances, and the Genesis of Entrepreneurial Ecosystems”, studied how digital technology, institutions, and location affect startup ecosystems. They pointed out that digital technology can lower business costs and help startups in emerging markets reach customers outside their local areas. However, they also suggested that technology alone cannot solve all business problems. Supportive rules and strong relationships with other businesses are still important for startups to survive and grow.

III. RESEARCH METHODOLOGY

This study uses a qualitative, desk-based research method based only on secondary data. This method is suitable for studying how innovation ecosystems affect high-growth startups in emerging markets. The focus is on understanding patterns, relationships, and institutional conditions instead of testing hypotheses through surveys or interviews.

The secondary information was taken from policy reports, industry studies, trade-related information, and international databases. Important sources include publications and data from the World Bank, the Organization for Economic Co-operation and Development (OECD), and the Global Entrepreneurship Monitor (GEM). These sources were supported by research studies on startup ecosystems, venture capital, technology incubators, and digital technology in emerging economies. The sources were selected because they were reliable, relevant to high-growth startups, useful for understanding emerging markets, and reasonably recent.

The collected sources were reviewed and studied by grouping similar ideas together. The study looked at how governments, universities, investors, incubators, accelerators, and companies work with each other. It also looked at the conditions that help startups grow and the institutional problems that limit their growth. Common themes were identified to give a clear understanding of how startup ecosystems work and how they affect business development.

Using secondary data makes it possible to compare different countries and business environments in a way

that would be difficult through primary data alone. Although this method does not produce new statistical results, it provides a useful base for finding practical ideas and policy measures to strengthen innovation ecosystems and support high-growth startups in emerging markets.

IV. DATA ANALYSIS AND DISCUSSION

- **Venture Capital and Financial Support**

The secondary data shows that access to finance is very important for the growth of high-growth startups. Venture capital gives startups money for developing products, using technology, hiring employees, and expanding their businesses.

According to the OECD (2025), China received the largest share of Asian venture capital investment during 2021–23 at 55%. India received 19%, while Korea received 9%. This shows that India has an important place in the Asian startup investment ecosystem. However, the difference between these countries also shows that venture capital is not equally available across emerging markets.

The analysis shows that a strong financial system is needed for startups to move from the early stage to the growth stage. More investors, venture capital firms, and other funding sources can help startups expand.

- **Role of Government and Policy**

Government policies have a strong effect on the startup ecosystem. The studies reviewed show that complicated rules, weak institutions, and difficult administrative procedures can create problems for new businesses.

Audretsch and Belitski (2017) highlighted the importance of good local administration and infrastructure for supporting entrepreneurs. Isenberg (2010) also identified government policy as an important part of a startup ecosystem.

The analysis shows that governments can help startups by making business procedures simpler, creating clear rules, improving infrastructure, and making policies that support innovation and investment.

- **Role of Incubators and Accelerators**

Incubators and accelerators give important support to startups in their early stages. The secondary research shows that they can provide facilities, professional

guidance, networking, legal support, and access to initial funding.

Mian, Lamine, and Fayolle (2016) pointed out that technology incubators can reduce some of the risks faced by new businesses. Incubators connected with universities can also link academic research with business activities.

This shows that startups need more than financial support. They can also benefit from knowledge, mentoring, networking, and professional guidance. Therefore, a strong network of incubators and accelerators can improve the chances of startups surviving and growing.

- **Role of Universities and Knowledge**

Universities are another important part of an innovation ecosystem. They provide knowledge, skilled people, research, and opportunities for new ideas and innovation.

The reviewed studies show that cooperation between universities and startups can help turn research and new ideas into products for the market. Incubators linked with universities can make this connection stronger by giving entrepreneurs access to academic knowledge and resources.

The analysis suggests that emerging markets can make their startup ecosystems stronger by encouraging more cooperation between universities, researchers, investors, and businesses.

- **Role of Digital Technology**

Digital technology has changed how startups work and reach customers. According to Autio et al. (2018), digital technology can reduce business costs and help startups reach customers outside their local markets.

The secondary data shows that technology can help startups overcome location-related limitations and find new business opportunities. However, technology alone is not enough. Startups also need supportive rules, good infrastructure, finance, and strong business networks to grow successfully.

- **Major Barriers to Startup Growth**

The secondary data shows several common problems faced by startups in emerging markets:

- Limited access to finance, especially at later stages.
- Complicated government regulations and administrative procedures.

- Uneven physical and digital infrastructure.
- Limited availability of skilled human resources.
- Weak connections between universities and businesses.
- Difficulty in accessing wider domestic and international markets.
- Lack of strong networks between investors, incubators, governments, and businesses.

These barriers show that startup growth depends on several connected factors. Improving only one area may not be sufficient to create a strong innovation ecosystem.

• Overall Analysis

Overall, the secondary data shows that successful startup ecosystems depend on different stakeholders working together. Governments provide policies and infrastructure, investors provide finance, universities provide knowledge and skilled people, and incubators and accelerators provide mentoring and business support.

The data also shows that India has an important position in the Asian startup ecosystem, receiving 19% of Asian venture capital investment during 2021–23 (OECD, 2025). However, problems related to finance, regulations, infrastructure, skills, and market access still affect startup growth.

Therefore, the findings show that emerging markets need a connected and supportive innovation ecosystem instead of focusing on only one factor. Strong cooperation among government institutions, investors, universities, incubators, accelerators, and businesses can create better opportunities for high-growth startups.

Since this research uses secondary data, it does not provide new results from surveys or interviews. Instead, it identifies patterns and relationships from reliable existing sources to understand the conditions that support startup growth in emerging markets.

V. FINDINGS

The study shows that startups are more likely to grow when governments, investors, universities, incubators, and established companies support them together. One type of support alone is not enough.

• Money Matters a Lot

China received the largest share of Asian startup funding at 55%, while India received 19% and Korea received 9%. This shows that startup funding is not equally available across the region. Getting enough finance is still a major challenge, especially for startups that want to move beyond the early stage.

• Government Rules Can Help or Hurt

Complicated rules and slow administrative work can make startup growth difficult. Simple regulations and better infrastructure can make it easier for businesses to start, operate, and expand.

• Incubators and Accelerators Act Like Training Wheels

They support new businesses by providing facilities, mentoring, legal guidance, networking, and sometimes early funding. This support can reduce some of the difficulties faced by startups in their early years. Incubators linked with universities can be especially helpful.

• Universities Are a Source of Knowledge and Talent

When universities work with businesses, research and new ideas can be turned into useful products. Startups can also get access to skilled people and new knowledge.

• Technology Helps Startups Reach Further

Digital tools can help startups reach customers outside their local market and create new business opportunities. However, technology alone is not enough. Startups also need supportive rules, good infrastructure, finance, and business connections.

• Common Roadblocks

Across emerging markets, the following barriers appear repeatedly:

- Limited access to funding, especially at later stages.
- Complicated government regulations.
- Uneven physical and digital infrastructure.
- Limited availability of skilled workers.
- Weak connections between universities and businesses.
- Difficulty in reaching larger domestic and international markets.

VI. CONCLUSION

The study concludes that startups in emerging markets need a complete support system to grow successfully. Governments should make business rules simpler and improve infrastructure. Investors should provide funding at different stages of growth. Universities can provide knowledge, research, and skilled people, while incubators can guide startups during their early and difficult stages. Digital technology can help startups reach more customers, but it works best when finance, infrastructure, and supportive policies are also available.

India stands out as having a meaningful share of Asia's startup investment, but it like other emerging markets still faces real barriers around funding, red tape, infrastructure, and skills. The main takeaway is simple: building a strong startup ecosystem isn't about fixing one problem, it's about getting all the players to support each other at the same time.

REFERENCES

- [1] D. B. Audretsch and M. Belitski, "Entrepreneurial ecosystems in cities: Establishing the framework conditions," *The Journal of Technology Transfer*, vol. 42, no. 5, pp. 1030–1051, 2017.
- [2] E. Autio, S. Nambisan, L. D. W. Thomas, and M. Wright, "Digital affordances, spatial affordances, and the genesis of entrepreneurial ecosystems," *Strategic Entrepreneurship Journal*, vol. 12, no. 1, pp. 72–95, 2018.
- [3] D. Cumming and Y. Zhang, "Alternative investments in emerging markets: A review and research agenda," *Journal of Economic Surveys*, vol. 33, no. 3, pp. 966–1002, 2019.
- [4] D. Isenberg, "How to start an entrepreneurial revolution," *Harvard Business Review*, vol. 88, no. 6, pp. 40–50, 2010.
- [5] S. Mian, W. Lamine, and A. Fayolle, "Technology business incubation: An overview of the state of the art," *Technovation*, vols. 50–51, pp. 1–12, 2016.
- [6] OECD, *Start-up Asia: Chasing the Innovation Frontier*. OECD Publishing, 2025, doi: 10.1787/a9b71040-en.
- [7] E. J. Malecki, "Entrepreneurship and entrepreneurial ecosystems," *Geography Compass*, vol. 12, no. 3, p. e12359, 2018, doi: 10.1111/gec3.12359.
- [8] Z. Cao and X. Shi, "A systematic literature review of entrepreneurial ecosystems in advanced and emerging economies," *Small Business Economics*, vol. 57, pp. 75–110, 2021, doi: 10.1007/s11187-020-00326-y.
- [9] D. B. Audretsch, J. A. Cunningham, D. F. Kuratko, E. E. Lehmann, and M. Menter, "Entrepreneurial ecosystems: Economic, technological, and societal impacts," *The Journal of Technology Transfer*, vol. 44, no. 2, pp. 313–325, 2019, doi: 10.1007/s10961-018-9690-4.
- [10] Z. J. Acs, E. Stam, D. B. Audretsch, and A. O'Connor, "The lineages of the entrepreneurial ecosystem approach," *Small Business Economics*, vol. 49, no. 1, pp. 1–10, 2017, doi: 10.1007/s11187-017-9864-8.
- [11] P. T. Roundy, B. K. Brockman, and M. Bradshaw, "The resilience of entrepreneurial ecosystems," *Journal of Business Venturing Insights*, vol. 8, pp. 99–104, 2017, doi: 10.1016/j.jbvi.2017.08.002.
- [12] J. Alvedalen and R. Boschma, "A critical review of entrepreneurial ecosystems research: Towards a future research agenda," *European Planning Studies*, vol. 25, no. 6, pp. 887–903, 2017, doi: 10.1080/09654313.2017.1320367.
- [13] E. Stam and B. Spigel, "Entrepreneurial ecosystems," in *Handbook for Entrepreneurship and Small Business*, R. Blackburn, D. De Clercq, and J. Heinonen, Eds., 2016. ResearchGate
- [14] B. Spigel, "The relational organization of entrepreneurial ecosystems," *Entrepreneurship Theory and Practice*, vol. 41, no. 1, pp. 49–72, 2017, doi: 10.1111/etap.12167.
- [15] E. Stam, "Entrepreneurial ecosystems and regional policy: A sympathetic critique," *European Planning Studies*, vol. 23, no. 9, pp. 1759–1769, 2015, doi: 10.1080/09654313.2015.1061484.
- [16] C. Mason and R. Brown, "Entrepreneurial ecosystems and growth-oriented entrepreneurship," *OECD LEED Programme*, 2014. OECD report